North Desert Regional Service Zone

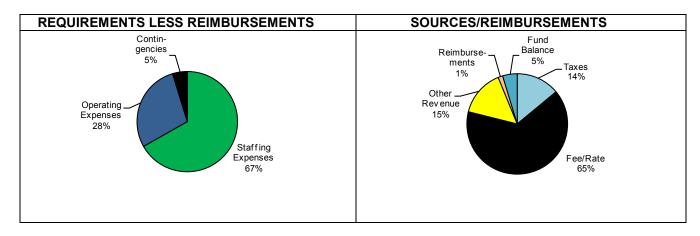
DESCRIPTION OF MAJOR SERVICES

The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2997. This regional service zone provides fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station

| Budget at a Glance | |
|---------------------|--------------|
| Total Requirements | \$43,038,215 |
| Total Sources | \$40,986,530 |
| Fund Balance | \$2,051,685 |
| Use of Fund Balance | \$0 |
| Total Staff | 278 |
| | |

#14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). Fire protection services are also provided to the cities of Adelanto (Station #322) and Victorville (Stations #311, #312, #313, #314, #315, and #319) and the Hesperia Fire Protection District (Stations #301, #302, #304, and #305) through service contracts. Ambulance transport services are provided in Lucerne Valley, Searles Valley, and Wrightwood. Additionally, within the North Desert Regional Service Zone are four voter approved special tax fire protection zones, which provide services to the communities of Red Mountain, Windy Acres, El Mirage, and Helendale/Silver Lakes.

2013-14 ADOPTED BUDGET



BUDGETED STAFFING

| ; | STAFFING ANALYSIS | | | | 5-YEAR STAFFING TREND |
|--|---|---|---|---|--|
| Authorized Positions Regular Limited Term Total Staffing Expenses | 2011-12 Final 176 116 292 \$27,503,873 | 2012-13 Adopted 163 159 322 \$27,388,921 | 2012-13 Final 162 159 321 \$27,721,473 | 2013-14 Adopted 159 119 278 \$28,990,185 | 350 300 250 200 150 100 58 58 58 58 70 70 70 70 70 70 70 70 70 70 |



Change From

ANALYSIS OF 2013-14 ADOPTED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District

FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ

FUNCTION: Public Protection
ACTIVITY: Fire Protection

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Actual | 2012-13 Final Budget | 2013-14 Adopted Budget | Change From 2012-13 Final Budget |
|-------------------------|-------------------|-------------------|-------------------|-------------------|----------------------------|------------------------------|---|
| Requirements | | | | ; | | | |
| Staffing Expenses | 10,178,564 | 10,167,935 | 27,503,873 | 27,295,725 | 27,721,473 | 28,990,185 | 1,268,712 |
| Operating Expenses | 4,529,515 | 4,130,703 | 10,952,394 | 11,260,771 | 12,149,188 | 12,364,303 | 215,115 |
| Capital Expenditures | 0 | 337,215 | 1,139,713 | 38,924 | 38,958 | 128,175 | 89,217 |
| Contingencies | 0 | 0 | 0 | 0 | 3,639 | 2,051,685 | 2,048,046 |
| Total Exp Authority | 14,708,079 | 14,635,853 | 39,595,980 | 38,595,420 | 39,913,258 | 43,534,348 | 3,621,090 |
| Reimbursements | (830,000) | (969,013) | (140,114) | (217,191) | (216,688) | (641,969) | (425,281) |
| Total Appropriation | 13,878,079 | 13,666,839 | 39,455,866 | 38,378,229 | 39,696,570 | 42,892,379 | 3,195,809 |
| Operating Transfers Out | 105,412 | 0 | 0 | 143,680 | 143,681 | 145,836 | 2,155 |
| Total Requirements | 13,983,491 | 13,666,839 | 39,455,866 | 38,521,909 | 39,840,251 | 43,038,215 | 3,197,964 |
| Sources | | | | į | | | |
| Taxes | 6,886,913 | 6,245,463 | 6,071,762 | 5,940,284 | 6,094,915 | 6,110,533 | 15,618 |
| Realignment | 0 | 0 | 0 | 0 ! | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 142,962 | 171,989 | 256,100 | 206,451 | 50,876 | 0 | (50,876) |
| Fee/Rate | (22,832) | 19,786 | 26,575,916 | 27,756,469 | 27,098,135 | 28,355,768 | 1,257,633 |
| Other Revenue | 85,651 | 157,163 | (307,880) | 212,442 | 147,454 | (67,696) | (215,150) |
| Total Revenue | 7,092,694 | 6,594,400 | 32,595,898 | 34,115,646 | 33,391,380 | 34,398,605 | 1,007,225 |
| Operating Transfers In | 5,749,624 | 5,816,316 | 6,571,386 | 6,317,816 | 6,317,816 | 6,587,925 | 270,109 |
| Total Sources | 12,842,318 | 12,410,716 | 39,167,284 | 40,433,462 | 39,709,196 | 40,986,530 | 1,277,334 |
| | | | | Fund Balance | 131,055 | 2,051,685 | 1,920,630 |
| | | | | Budgeted Staffing | 321 | 278 | (43) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 ADOPTED BUDGET

Requirements of \$43.0 million include staffing expenses of \$29.0 million which makes up the majority of expenditures in this budget unit and funds 278 budgeted positions. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$12.4 million support the operations of 26 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this service zone are property taxes of \$6.1 million, fee/rate revenue from fire protection contracts, ambulance services and special assessment taxes of \$28.4 million, and operating transfers in of \$6.6 million, which includes County general fund support of \$6.1 million.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$1.3 million from benefit increases and the addition of staff in the Hesperia Fire Protection Contract. Positions decreased by a net total of 43 limited term positions. Reimbursements increased \$425,281 due to transfers in from contracts for sharing of administration staffing. Contingencies increased by \$2.0 million primarily as a result of prior year operations. Major changes in sources include an increase in fee/rate revenue of \$1.3 million primarily due to an increase in staffing in the Hesperia Fire Protection contract, the addition of Contract Management Fees to the Adelanto contract, and an increase in Ambulance and Special Assessment Revenue.

DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2013-14 ADOPTED BUDGET

Within the North Desert Regional Service Zone, there are four Fire Protection Service Zones (Service Zones); FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage, and FP-5 Helendale/Silver Lakes which are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.



| | | | | | Revenue | |
|-----------------------------------|------------|--------|--------------|---------|-----------|----------|
| | Per Parcel | Parcel | | | Transfer | Fund |
| | Assessment | Count | Requirements | Sources | Out | Balance |
| Service Zone (Budget ORG) | | | | | | |
| FP-1 Red Mountain (FP1) | | | | | | |
| 2012-13 (Actual) | 171.00 | 72 | 12,141 | 10,390 | 0 | (1,752) |
| 2013-14 (Adopted Budget) | 171.00 | 72 | 6,851 | 6,851 | 0 | 0 |
| FP-2 Windy Acres (FP2) | | | | | | |
| 2012-13 (Actual) | 80.00 | 117 | 9,012 | 8,980 | 0 | (10,032) |
| 2013-14 (Adopted Budget) | 80.00 | 117 | 7,359 | 7,359 | 0 | 0 |
| FP-3 El Mirage (FP3) | | | | | | |
| 2012-13 (Actual) | 9.00 | 3,564 | 29,399 | 34,385 | (30,986) | 0 |
| 2013-14 (Adopted Budget) | 9.00 | 3,562 | 32,922 | 31,823 | (30,974) | 0 |
| FP-5 Helendale/Silver Lakes (FP5) | | | | | | |
| 2012-13 (Actual) | 131.71 | 7,650 | 1,492,861 | 980,644 | (972,567) | 0 |
| 2013-14 (Adopted Budget) | 135.65 | 7,661 | 1,818,133 | 983,430 | (967,665) | 0 |

Service Zone FP-1 Red Mountain special tax was originally approved by the Board of Supervisors in December 1964 (originally under CSA 30 Zone FP-1). Service Zone FP-1 provides fire protection services to the community of Red Mountain and is funded by a voter approved special tax not to exceed \$332 per parcel, which was approved in March 1985. The current special tax rate is \$171 per parcel. For 2012-13, the parcel count was 72, and the actual requirements and sources were \$12,141 and \$10,390, respectively. Parcel count for 2013-14 is 72 parcels and special tax revenue budgeted for 2013-14 is \$6,851 which is reduced for delinquent parcels. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-1 through a contract with the Kern County Fire Department.

Service Zone FP-2 Windy Acres special tax was originally approved in January 1985 by the Board of Supervisors (originally under CSA 70 Zone FP-2). Service Zone FP-2 provides fire protection services to the community of Windy Acres and is funded by a voter approved special tax not to exceed \$407 per parcel, which was approved in June 1991. The current special tax rate is \$80 per parcel. For 2012-13, the parcel count was 117, and the actual requirements and sources were \$9,012 and \$8,980, respectively. Parcel count for 2013-14 is 117 parcels and special tax revenue budgeted for 2013-14 is \$7,359 which is reduced for delinquent parcels. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-2 through a contract with the Kern County Fire Department.

Service Zone FP-3 El Mirage special tax was originally approved by the Board of Supervisors in March 1987 (originally under CSA 38 N Zone FP-3). Service Zone FP-3 provides fire protection services to the community of El Mirage and is funded by a voter approved special tax which was approved in March 1987 for \$9.00 per parcel with no approved annual inflationary rate. The current special tax rate is \$9 per parcel. For 2012-13, the parcel count was 3,564, and the actual requirements and sources were \$29,399 and \$34,385, respectively. Parcel count for 2013-14 is 3,562 and special tax revenue budgeted for 2013-14 is \$31,823 which is reduced for delinquent parcels. Services are provided through Fire Stations #11 and #322.

Service Zone FP-5 Helendale/Silver Lakes special tax was originally approved by the Board of Supervisors in April 2006 (originally under CSA 70 Zone FP-5). Service Zone FP-5 provides for fire protection and paramedic staffing services to the community of Helendale/Silver Lakes and is funded by a voter approved special tax which was approved in June, 2006 for \$117 per parcel and includes an annual cost of living increase of up to 3%. The current special tax is \$135.65 per parcel. For 2012-13, the parcel count was 7,650, and the actual requirements and sources were \$1,492,861 and \$980,644, respectively. Parcel count for 2013-14 is 7,661 and special tax revenue budgeted for 2013-14 is \$983,430 which is reduced for delinquent parcels. Services are provided through Fire Station #4.



DETAIL OF CONTRACT SERVICES IN 2013-14 ADOPTED BUDGET

Within the North Desert Regional Service Zone, San Bernardino County Fire Protection provides contract services to the cities of Adelanto, Victorville and the Hesperia Fire Protection District.

| | | 2013-14 | | | | |
|-----------------------------------|--------------|------------|-----------------|----------|--|--|
| | Requirements | Sources | Fund Balance | Staffing | | |
| Contract Entity | | | | | | |
| City of Adelanto | 2,379,760 | 2,379,760 | 0 | 11 | | |
| City of Victorville | 13,696,285 | 13,696,285 | 0 | 69 | | |
| Hesperia Fire Protection District | 9,867,162 | 9,867,162 | 0 | 63 | | |
| Total Contracts | 25.943.207 | 25.943.207 | 0 | 143 | | |

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$29.0 million fund 278 budgeted positions of which 159 are regular positions and 119 are limited term. Staffing decreased by a net total of 43 positions due to a decrease of 6 Firefighters and 62 Paid Call Firefighters (PCF) offset by an increase of 2 Division Chiefs, 1 Fire Prevention Officer, 1 Public Service Employee (PSE), 3 Engineers, and 18 Limited Term Firefighters. The operational impacts of the changes are primarily an increase in the service level for the Hesperia Fire Protection District contract and a decrease in Paid Call Firefighter staffings due to a Department-wide paid call staffing re-organization resulting in no impact to operations.

2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|------------------------------------|---------|--------------|-------|--------|--------|-----|-------|
| North Desert Regional Service Zone | 152 | 117 | 269 | 209 | 27 | 33 | 269 |
| Office of the Fire Marshal (OFM) | 6 | 2 | 8 | 8 | 0 | 0 | 8 |
| OFM-Hazardous Materials | 1 | 0 | 1 | 1 | 0 | 0 | 1 |
| Total | 159 | 119 | 278 | 218 | 27 | 33 | 278 |

| North Desert Regional Service Zone | Office of the Fire Marshal | OFM - Hazardous Materials |
|------------------------------------|------------------------------|---|
| <u>Classification</u> | Classification | Classification |
| 2 Office Assistant II | 1 Office Assistant III | Environmental Specialist IV |
| 2 Accounts Representative | 3 Fire Prevention Officer | 1 Total |
| 2 Staff Analyst | 1 Fire Prevention Specialist | |
| 51 Firefighter | 1 Fire Prevention Supervisor | |
| 57 Limited Term Firefighter | 2 PSE Environmental Tech | |
| 27 PCF Firefighter | 8 Total | |
| 29 PCF Firefighter Trainee | | |
| 42 Engineer | | |
| 2 PCF Engineer | | |
| 51 Captain | | |
| 1 PSE | | |
| 1 PCF Captain | | |
| 2 Division Chief | | |
| 69 Total | | |

